

Conference Call Fourth Quarter and Full Year Fiscal 2023 Financial Results

November 13, 2023



Safe Harbor Statement

"Safe Harbor" Statement under the U.S. Private Securities Litigation Reform Act of 1995; certain matters in this presentation, including forecasts of future demand and future Company performance, are forward-looking statements that are subject to risks and uncertainties that could cause actual results to materially differ, either better or worse, from those projected. Further discussions of risk factors are available in the Company's most recent SEC filings including form 10-K for the fiscal year ended September 30, 2023. The Company assumes no obligation to update the information in this presentation.

Regulation G

This presentation contains certain non-GAAP measures which are provided to assist in an understanding of the Azenta business and its operational performance. These measures should always be considered in conjunction with the appropriate GAAP measure. Reconciliations of all non-GAAP amounts to the relevant GAAP amount are provided in either an attachment to our third quarter financial results press release issued on November 13, 2023 or as an attachment to call slides used to accompany prepared comments made during our financial results conference call of the same date. Both documents are available on our investor relations website at <u>www.investors.azenta.com</u>





Azenta has taken significant action in support of its transformation strategy to create shareholder value Key Q4'23 Updates

Strong Q4 & FY'23 Results and FY'24 Guidance

Q4'23 revenue growth of 2% organically YoY and 25% on a reported basis

Continued profitability improvement and positive free cash flow

FY'24 organic revenue growth expected to be 5-8% with ~300bps of adj. EBITDA margin expansion

Increased Capital Return

- buyback under our existing authorization

Governance Updates

Nominated Didier Hirsch and Dr. Martin Madaus to the Board of Directors

 \checkmark

Two of the Board's current independent directors will not be nominated to stand for re-election at the Annual Meeting

Upon election of the nominees by shareholders, the Board will continue to be comprised of 10 directors, of which 9 will be considered independent and 7 will have joined since 2018



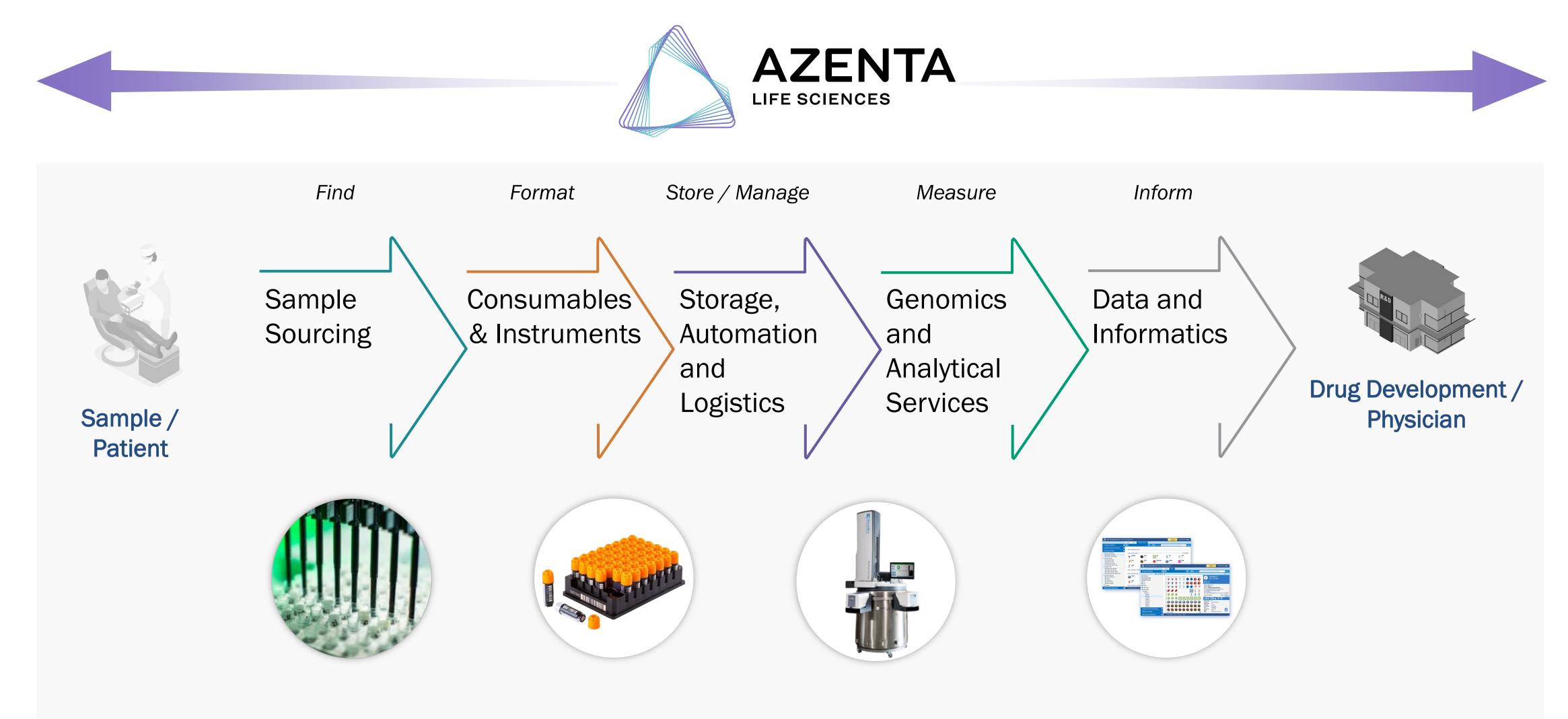
Committed to returning an additional \$500 million to shareholders in FY'24, completing the full \$1.5 billion share

\$500 million of remaining cash available to be prudently allocated to enhance shareholder value





Azenta's End-to-End Portfolio Provides **Comprehensive Solutions**







Azenta's Portfolio of Products & Services is Positioned to Capitalize on Trends in its Large and Growing Markets

Trend Toward Outsourcing R&D



- Healthy outlook for \bullet R&D spend
- Continued pharma / biotech outsourcing



Quality Sample Collections are **Essential**





- Strong demand for • automated workflows
- Need for informatics & • access to sample data



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1. Alliance for Regenerative Medicine: "The Pipeline Momentum Builds", April 2023



Demand for Automated Temperature Control

> **Regulations necessitate** sophisticated solutions Increased adoption of automation

control

Cell & Gene Therapy, the Next Frontier



- Genomics is enabling advances in drug development
- Need for automated lacksquarecryogenic cold chain

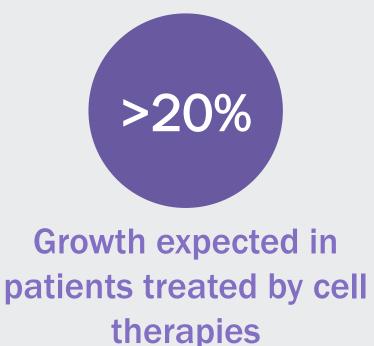


Cell & Gene Therapy active trials today¹

Novel Modalities Driving Demand for Sample Products & Services

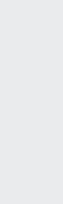


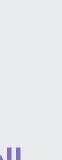
Biopharma Pipeline increasingly focused on novel modalities to further personalized medicine



















Track Record of Value Creation with the Right Capabilities to Capture Growth in the Near- and Long-Term

Progress to Date

Life sciences trailblazer, growing to >\$650M of revenue since 2011

Customer base includes all top 20 pharma and biotech companies

Extensive global footprint in 30 locations across 7 countries

Right Framework to Capture Growth



Portfolio addresses endmarkets with favorable secular growth expected

 (\mathbf{O})

Cost reductions expected to enhance operating leverage to accelerate margin expansion



Strategic sales investment to accelerate organic growth



Targeted Growth Opportunities



Procure sample inventory and build a specimen biobank for customers



Build consented sample database



Market-changing "BioStore Ultra" automated -80°C store, first to be installed in 2024



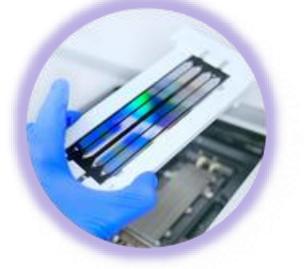
Expand Proteomics and other -omics capabilities



Leverage B Medical for health surveillance, sample sourcing & pharma access to fast growing emerging markets



Azenta Life Sciences Q4 & FY 2023 Financial Overview Continuing Operations – Quarter and Year Ended September 30, 2023



Q4'23 revenue of \$172M, up 25% YtY and up 2% on an organic basis

- Azenta organic growth ex-C&I was 5% year over year
- Adj. EBITDA of 4.6%, driven by strong 2H FY'23
- \bullet





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Azenta organic growth excluding Consumables and Instruments (C&I) was 6% year over year Adj. EBITDA of 4.6%, reflecting continued momentum and benefit of cost reduction initiatives \$30M of free cash flow generation in Q4, second consecutive quarter of positive free cash flow

FY'23 revenue of \$665M, up 20% YtY and down 1% on an organic basis Cost reductions driving >300 bps of EBITDA margin expansion from 1H to 2H 2023

Strong balance sheet, focus on disciplined capital deployment and long-term shareholder value creation Generated adj. operating cash flow of \$54M and adj. free cash flow of \$14M in FY23 Committing to an additional \$500 million in share repurchases in FY24 Ample cash of ~\$500M available for investment after committed share repurchases

Azenta Life Sciences Operating Performance Continuing Operations – Quarter Ended September 30, 2023

\$ millions, except EPS			
		Non-GAAP	
	Q4'22	Q4'23	YtY
Revenue	138	172	25%
Gross profit	60	74	22%
%	43.8%	42.8%	(1.1) pts.
R&D	8	9	17%
SG&A	51	66	30%
Operating Income	2	(1)	(\$3)
%	1.5%	(0.5%)	(2.0) pts.
Interest Income (Expense)	10	11	\$1
Other Income (Expense)	1	(0)	(\$2)
Tax Benefit (Provision)	(2)	(3)	(\$1)
Net Income - continuing ops	12	7	(\$4)
%	8.6%	4.3%	(4.2) pts.
Continuing Ops - Diluted EPS Total Azenta - Diluted EPS	\$0.16	\$0.13	(\$0.03)
Adjusted EBITDA	9	8	(\$2)
%	6.9%	4.6%	(2.3) pts.



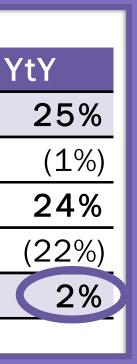
Q4'23 Revenue Growth (YtY) Q4'22 Q4'23 138 172 Reported 2 FX Ex FX 138 170 A&M 30 138 Organic 140

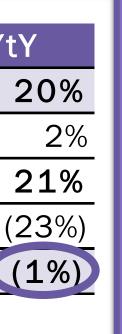
FY'23 Revenue Growth (YtY)

	FY'22	FY'23	Y
Reported	555	665	
FX		(9)	
Ex FX	555	674	
M&A		127	
Organic	555	547	(

Non-GAAP				
FY'22	FY'23	YtY		
555	665	20%		
263	291	11%		
47.3%	43.8%	(3.5) pts.		
28	34	23%		
207	273	32%		
28	(15)	(\$44)		
5.1%	(2.3%)	(7.4) pts.		
16	44	\$28		
(0)	(1)	(\$1)		
(6)	(7)	(\$1)		
38	21	(\$18)		
6.9%	3.1%	(3.8) pts.		
\$0.51	\$ 0.31	(\$0.20)		
62	30	(\$32)		
11.3%	4.6%	(6.7) pts.		







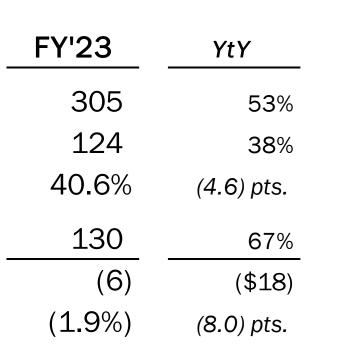
Life Sciences Products Performance Quarter and Year Ended September 30, 2023

\$ millions

	Total Products (including B Medical)				
	Q4'22	Q4'23	YtY	FY'22	
Revenue	48	82	70%	199	
Gross profit	19	31	60%	90	
%	40.2%	37.9%	(2.3) pts.	45.2%	
Operating expenses	19	32	67%	78	
Operating income	0	(1)	(\$1)	12	
%	0.5%	(1.0%)	(1.5) pts.	6.1%	

B Medical

	Q4'22	Q4'23	YtY	FY'22
Revenue	-	29	n/a	-
Gross profit	-	7	n/a	-
%	-	22.3%	n/a	-
Operating expenses		10	n/a	
Operating income	-	(4)	n/a	-
%	-	(12.0%)	n/a	-



FY'23	YtY
113	n/a
41	n/a
36.1%	n/a
40	n/a
1	n/a
0.8%	n/a



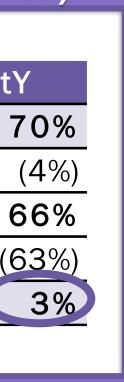
Products Revenue Growth (YtY)

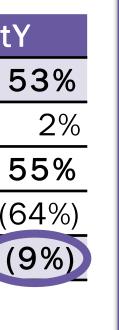
	Q4'22	Q4'23	Yť
Reported	48	82	-
FX		2	
Ex FX	48	80	
M&A		30	()
Organic	48	50	

	FY'22	FY'23	Yt
Reported	199	305	
FX		(4)	
Ex FX	199	309	
M&A		127	(
Organic	199	182	

- **Organic growth led by large automated** stores
- M&A contribution primarily from \bullet **B** Medical











Life Sciences Services Performance Quarter and Year Ended September 30, 2023

\$ millions

	Q4'22	Q4'23	YtY	FY'22	FY'23	YtY
Revenue	89	90	1%	356	360	1%
Gross profit	41	43	4%	173	167	(3%)
%	45.8%	47.2%	1.4 pts.	48.4%	46.5%	(2.0) pts.
Operating expenses	39	43	9%	156	177	13%
Operating income	2	(0)	(\$2)	17	(9)	(\$26)
%	2.1%	(0.1%)	(2.2) pts.	4.7%	(2.6%)	(7.3) pts.



Services Revenue Growth (YtY)

	Q4'22	Q4'23	Y1
Reported	89	90	
FX		0	
Ex FX	89	90	
M&A		-	
Organic	89	90	(

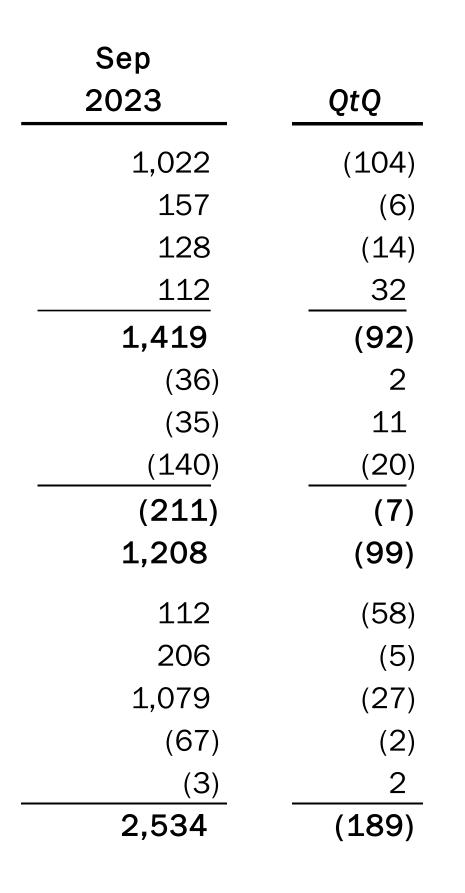
	FY'22	FY'23	Y
Reported	356	360	
FX		(6)	
Ex FX	356	366	
M&A		_	
Organic	356	366	

Organic growth was led by strength in sample repository solutions, partially offset by softness in genomics, which continues to face macroeconomic, pricing, and funding environment pressures



Summary Consolidated Balance Sheet

\$ millions	Jun 2023
Cash, restricted cash, short term marketable securities	1,126
Accounts receivable, net	163
Inventories	142
Other current assets	80
Current Assets	1,511
Accounts payable	(38)
Deferred revenue	(45)
Other current liabilities	(120)
Current Liabilities	(204)
Net Current Assets	1,307
Long-term marketable securities, restricted cash	170
Property, plant and equipment	211
Goodwill and intangible assets	1,106
Net long-term deferred tax assets (liabilities)	(65)
Other net long-term assets (liabilities)	(5)
Net assets	2,723





- **\$1.1B** cash, cash equivalents, restricted cash and marketable securities at 9/30/23
- Inventory and accounts receivable • improvement driven by underlying business performance and operational efficiencies
- **Strong balance sheet for future** • investment opportunities

Summary Consolidated Cash Flow

\$ millions

Cash, restricted cash and marketable securities - Beginning

- Net income
- Deferred income tax benefit (provision)
- Contingent consideration fair value adjustments
- **Depreciation & amortization**
- Stock compensation
- Change in working capital
- Other operating items

Adjusted cash flow from operations

Payments related to semiconductor automation sale

Cash flow from operations

Capital expenditures

Free cash flow Adjusted free cash flow ¹

- Acquisition related, net of cash acquired
- Stock repurchase
- Other

Net change in cash and marketable securities

Cash, restricted cash and marketable securities - Ending

1) Adjusted free cash flow = free cash flow excluding certain payments in the first half of 2023 related to the Semiconductor Automation divestiture

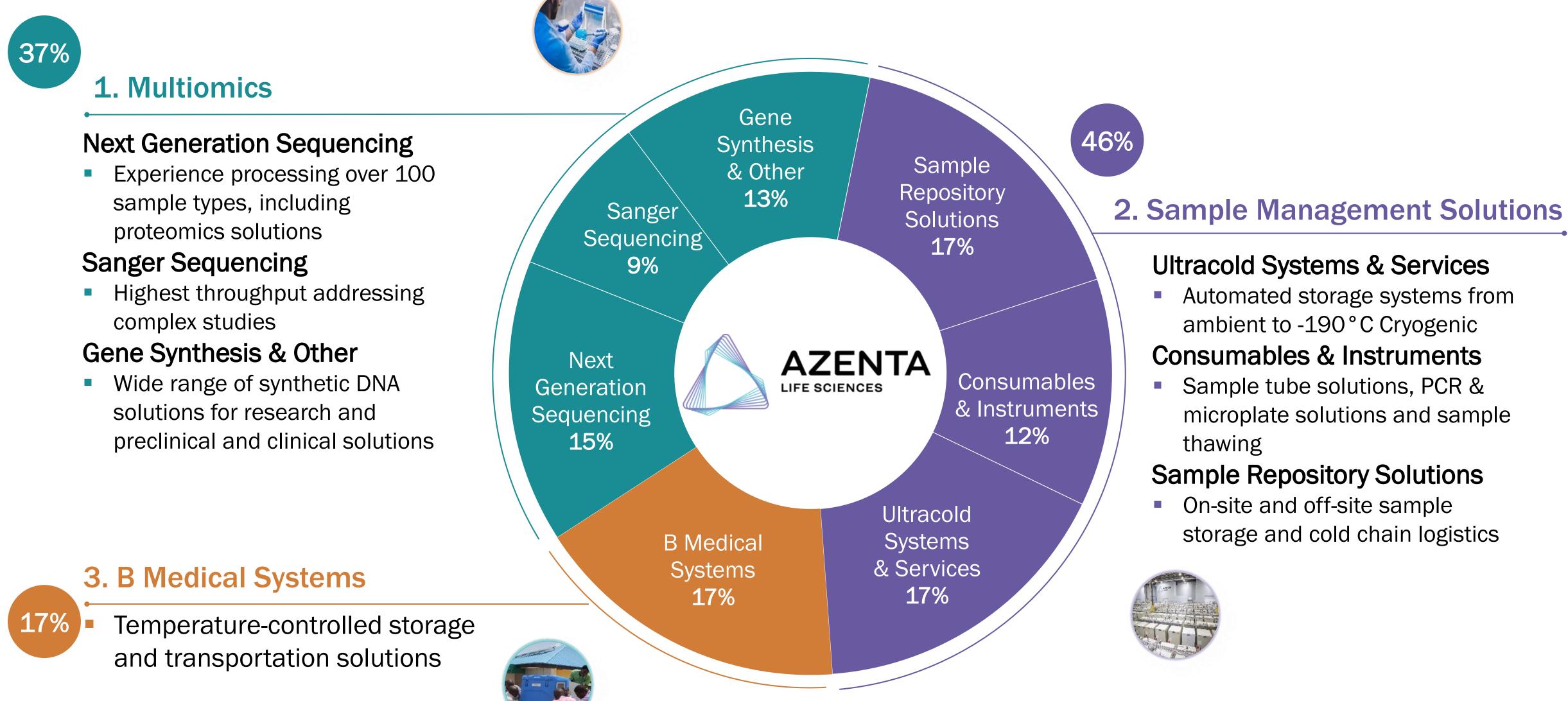
Q4'23	FY'23
1,296	2,305
-	-
3	(14)
(3)	(28)
-	(19)
22	86
(1)	9
18	18
0	2
40	54
-	(36)
40	17
(10)	(39)
30	(22)
30	14
_	(387)
(166)	(839)
(25)	40
(162)	(1,171)
1,134	1,134



- Free cash flow of \$30M in Q4'23
- **\$166M** spent on share • repurchases under a 10b5-1 program in Q4
- In FY23, the Company has purchased a total of 17.5M shares for ~\$839 million



Moving to New Three Segment Structure Starting FY'24



Note: FY23 (ending 9/30/23)





Fiscal Year 2024 Guidance

2024 Guidance	November 13, 2023	
Revenue	Organic Growth: 5% to 8% Revenue: \$696M to \$718M	 Growth geogram I Q
Adjusted EBITDA	~300 bps margin improvement	• ~75% §
Non-GAAP adj. EPS	\$0.19 to \$0.29	 Interes L \$ Tax rate F L k Average L A L



Comments

h driven by sales execution, broadening use of channel partners, expanding aphic footprint, and innovation Multiomics: +LSD to +MSD growth Sample Management Solutions: +MSD to +HSD growth B Medical: +MSD growth

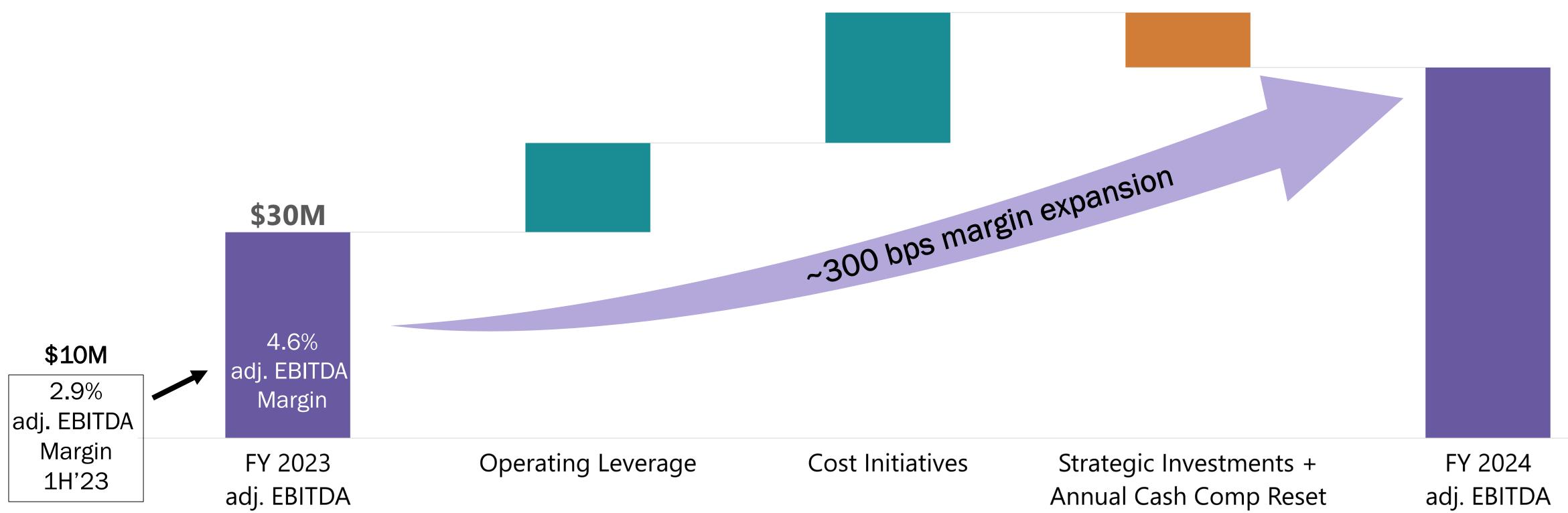
growth in adjusted EBITDA \$

- st Income: \$27M to \$29M
- Lower interest income vs. FY'23 drives (\$0.18) EPS headwind
- \$500M cash deployment towards share repurchase drives lower interest income te: 33% to 37%
- Higher tax rate vs. FY'23 drives (\$0.03) EPS headwind
- Largely driven by deferred tax assets that will not be realized related to stock based compensation
- ge share count of ~52 million
- Lower share count vs. FY'23 drives \$0.05 EPS benefit
- Additional \$0.5B buyback by September 30, 2024, completing the full \$1.5B under the existing authorization





Intense focus on adj. EBITDA margin expansion through growing the core business and right sizing operations





FY2024 Drives ~75% Increase in adjusted EBITDA





Q1'24 Key Considerations

P&L Line Item	
Revenue	 Multiomics & Sample Management Solutions B Medical: ~75% year-over-year decline foreca Overall, Q1 expected to decline mid-teens year
Adj. EBITDA Margin	 ~Breakeven Gross margin year-over-year decline expected, R&D: On a percentage of revenue basis ~6% SG&A: On a percentage of revenue basis, SG&
Non-GAAP EPS	 A few cents negative non-GAAP EPS Interest income: ~\$9M to \$11M Tax rate: In line with FY 2024 range Average share count ~57 million



Key Considerations

s ("SMS"): Combined +LSD year-over-year growth casted due to timing of revenue ar-over-year

, primarily driven by B Medical

&A will be at the highest point of the year, and will be approaching mid-40s %







Appendix



GAAP to Non-GAAP Reconciliation

6 millions, except EPS	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY22	LIFE SC FY23
evenue	139.7	145.5	132.7	137.6	178.4	148.4	165.9	172.4	555.5	665.1
AAP gross profit	67.0	70.8	59.6	58.1	73.9	53.2	68.0	68.0	255.6	263.1
Gross profit margin	48.0%	48.7%	44.9%	42.3%	41.4%	35.9%	41.0%	39.5%	46.0%	39.6%
Amortization expense	1.8	1.8	1.8	1.9	4.2	4.9	4.7	4.8	7.3	18.5
Tariff adjustment	-	(0.5)	0.0	-	-	-	-	-	(0.5)	-
Other special charges	-	-	-	0.3	-	-	-	-	0.3	-
Purchase accounting impact on inventory	-	-	-	-	2.9	2.9	3.0	0.9	-	9.7
on-GAAP gross profit	68.8	72.2	61.4	60.3	80.9	61.0	75.6	73.7	262.7	291.3
Non-GAAP gross profit margin	49.3%	49.6%	46.3%	43.8%	45.4%	41.1%	45.6%	42.8%	47.3%	43.8%
AAP Research and development	(6.5)	(6.9)	(6.5)	(7.6)	(7.5)	(8.5)	(9.0)	(8.9)	(27.5)	(34.0
AAP Selling, general and administrative	(60.7)	(68.5)	(58.1)	(64.7)	(92.6)	(56.2)	(74.1)	(74.9)	(252.1)	(297.7
Merger and acquisition costs and costs related to share repurchase (*)	3.7	5.0	1.7	7.0	11.8	0.0	0.2	1.8	17.3	13.8
Contingent consideration - fair value adjustments	-	0.6	-	-	-	(17.1)	(1.4)	-		(18.5
Amortization expense	6.3	6.0	5.7	6.9	7.4	7.5	7.5	7.5	25.0	29.9
Other special charges	0.6	1.3	0.3	0.2	(0.1)	0.0	0.0	(0.0)	2.5	(0.1)
on-GAAP Selling, general and administrative	(50.1)	(55.6)	(50.4)	(50.6)	(73.4)	(65.8)	(67.7)	(65.7)	(206.7)	(272.6
estructuring charges	(0.2)	(0.1)	(0.0)	(0.4)	(1.5)	(1.5)	(0.8)	(0.8)	(0.7)	(4.6)
AAP operating profit (loss)	(0.3)	(4.7)	(5.1)	(14.6)	(27.7)	(13.0)	(15.8)	(16.6)	(24.7)	(73.1
Operating profit margin	(0.2%)	(3.2%)	(3.8%)	(10.6%)	(15.5%)	(8.7%)	(9.5%)	(9.6%)	(4.5%)	(11.0%)
on-GAAP operating profit	12.2	9.7	4.4	2.1	(0.1)	(13.3)	(1.1)	(0.9)	28.5	(15.3
Non-GAAP operating profit margin	8.8%	6.7%	3.4%	1.5%	(0.0%)	(8.9%)	(0.6%)	(0.5%)	5.1%	(2.3%)
AAP net income (loss)	2.9	(1.8)	(7.0)	(5.3)	(11.2)	(2.0)	(2.5)	2.8	(11.3)	(12.9
Alerger and acquisition costs and costs related to share repurchase (*)	3.7	5.0	1.7	7.0	11.8	0.0	0.2	1.8	17.3	13.8
Contingent consideration - fair value adjustments	-	0.6	-	-	-	(17.1)	(1.4)	-		(18.5)
Amortization expense	8.0	7.9	7.6	8.8	11.5	12.4	12.2	12.2	32.3	48.4
Restructuring charges	0.2	0.1	0.0	0.4	1.5	1.5	0.8	0.8	0.7	4.6
Other special charges	0.6	1.3	0.3	0.5	(0.1)	0.0	0.0	(0.0)	2.7	(0.1)
Fariff adjustment	-	(0.5)	0.0	-	-	-	-	-	(0.5)	-
Purchase accounting impact on inventory	-	-	-	-	2.9	2.9	3.0	0.9	-	9.7
oss on extinguishment of debt	-	0.6	-	-	-	-	-	-	-	-
ax related adjustments	(4.2)	(0.9)	8.4	2.5	(1.4)	0.1	(0.0)	(6.7)	5.7	(8.1)
ax effect of adjustments	(2.3)	(3.6)	(2.1)	(2.1)	(6.0)	(1.9)	(3.9)	(4.4)	(10.1)	(16.2
on-GAAP net income	8.9	8.7	8.8	11.8	9.0	(4.2)	8.3	7.5	38.2	20.6
Diluted earnings per share	\$0.04	(\$0.02)	(\$0.09)	(\$0.07)	(\$0.15)	(\$0.03)	(\$0.04)	\$0.05	(\$0.15)	(\$0.19)
Non-GAAP diluted earnings per share	\$0.12	\$0.12	\$0.12	\$0.16	\$0.12	(\$0.06)	\$0.13	\$0.13	\$0.51	\$0.31

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GAAP to Non-GAAP Reconciliation Continuing Operations – Segments

\$ millions, except EPS	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY22	FY23
<u>Life Sciences Products</u>										
Revenue	49.9	53.6	47.4	48.4	89.7	58.9	74.6	82.1	199.2	305.2
GAAP gross profit	22.7	26.3	21.0	19.1	33.0	14.3	27.2	26.7	89.1	101.2
Gross profit margin	45.5%	49.0%	44.4%	39.4%	36.8%	24.3%	36.5%	32.5%	44.7%	33.2%
Amortization expense	0.2	0.3	0.3	0.4	2.8	3.6	3.3	3.5	1.1	13.2
Purchase accounting impact on inventory	-	-	-	-	2.9	2.9	3.0	0.9	-	9.7
Non-GAAP gross profit	22.9	26.6	21.3	19.4	38.7	20.8	33.5	31.1	90.1	124.0
Non-GAAP gross profit margin	45.9%	49.5%	44.9%	40.2%	43.2%	35.3%	44.9%	37.9%	45.2%	40.6%
GAAP Research and development	(3.4)	(3.8)	(3.3)	(4.1)	(4.4)	(5.4)	(5.6)	(5.6)	(18.0)	(20.9)
GAAP Selling, general and administrative	(15.1)	(17.5)	(15.7)	(15.1)	(32.4)	(25.3)	(26.5)	(26.3)	(60.0)	(110.6
Operating expenses	(18.5)	(21.3)	(19.1)	(19.2)	(36.8)	(30.7)	(32.1)	(32.0)	(78.0)	(131.5
GAAP operating profit	4.2	5.0	2.0	(0.1)	(3.8)	(16.4)	(4.9)	(5.2)	11.0	(30.3)
Operating profit margin	8.4%	9.4%	4.1%	(0.3%)	(4.2%)	(27.9%)	(6.5%)	(6.4%)	5.5%	(9.9%)
Other special charges	-	-	-	-	1.4	0.1	-	0.1	-	1.6
Non-GAAP operating profit	4.4	5.3	2.2	0.3	3.3	(9.8)	1.4	(0.8)	12.2	(5.9)
Non-GAAP operating profit margin	8.8%	9.9%	4.7%	0.5%	3.7%	(16.7%)	1.9%	(0.9%)	6.1%	(1.9%)
<u>Life Sciences Services</u>										
Revenue	89.8	91.9	85.4	89.2	88.7	89.5	91.4	90.3	356.3	359.9
GAAP gross profit	44.4	44.5	38.6	39.1	40.9	39.0	40.8	41.3	166.5	161.9
Gross profit margin	49.4%	48.4%	45.2%	43.8%	46.1%	43.5%	44.6%	45.8%	46.7%	45.0%
Amortization expense	1.6	1.6	1.6	1.5	1.3	1.3	1.3	1.3	6.2	5.3
Tariff adjustment	-	(0.5)	0.0	-	-	-	-	-	(0.5)	-
Other special charges	-	-	-	0.3	-	-	-	-	0.3	-
Non-GAAP gross profit	45.9	45.6	40.1	40.8	42.2	40.3	42.1	42.6	172.5	167.2
Non-GAAP gross profit margin	51.2%	49.6%	47.0%	45.8%	47.6%	45.0%	46.1%	47.2%	48.4%	46.5%
GAAP Research and development	(3.1)	(3.1)	(3.2)	(3.6)	(3.2)	(3.2)	(3.4)	(3.3)	(16.0)	(13.0)
GAAP Selling, general and administrative	(35.0)	(37.7)	(34.7)	(35.5)	(42.3)	(40.7)	(41.2)	(39.4)	(139.8)	(163.6
Operating expenses	(38.1)	(40.8)	(37.9)	(39.0)	(45.5)	(43.8)	(44.6)	(42.7)	(155.8)	(176.7
GAAP operating profit	6.3	3.8	0.7	0.0	(4.6)	(4.9)	(3.8)	(1.4)	10.8	(14.7)
Operating profit margin	7.0%	4.1%	0.8%	0.0%	(5.2%)	(5.4%)	(4.2%)	(1.6%)	3.0%	(4.1%)
Other special charges	-	-	-	0.0	-	0.1	-	-	0.0	0.1
Non-GAAP operating profit	7.9	4.9	2.3	1.8	(3.3)	(3.4)	(2.5)	(0.1)	16.8	(9.3)
Non-GAAP operating profit margin	8.8%	5.3%	2.6%	2.0%	(3.7%)	(3.8%)	(2.7%)	(0.1%)	4.7%	(2.6%)







Revenue and Gross Margin Quarterly Trend **Continuing Operations Non GAAP**

	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY'22	FY'23
Genomics Revenue	63.9	65.0	59.4	62.7	61.1	62.2	63.8	61.1	250.9	248.3
Genomics Gross Margin	32.6	32.1	27.3	28.2	28.9	28.2	29.5	28.0	120.2	114.7
Genomics Gross Margin %	51.0%	49.4%	46.0%	45.0%	47.4%	45.4%	46.2%	45.8%	47.9%	46.2%
SRS Revenue	25.9	26.9	26.0	26.5	27.6	27.3	27.5	29.1	105.3	111.6
SRS Gross Margin	13.4	13.5	12.8	12.7	13.3	12.1	12.6	14.6	52.3	52.6
SRS Gross Margin %	51.6%	50.2%	49.2%	47.7%	48.1%	44.2%	45.8%	50.2%	49.7%	47.1%
Services Revenue	89.8	91.9	85.4	89.2	88.7	89.5	91.4	90.3	356.3	359.9
Services Gross Margin	45.9	45.6	40.1	40.9	42.2	40.3	42.1	42.6	172.5	167.2
Services Gross Margin %	51.2%	49.6%	47.0%	45.8%	47.6%	45.0%	46.1%	47.2%	48.4%	46.5%
Products Revenue (ex-B Medical)	49.9	53.6	47.4	48.4	47.8	43.7	47.8	52.7	199.2	192.1
Products Gross Margin (ex-B Medical)	22.9	26.6	21.3	19.4	19.2	16.4	23.1	24.5	90.2	83.2
Products Gross Margin % (ex-B Medical)	45.9%	49.5%	44.9%	40.2%	40.1%	37.5%	48.3%	46.6%	45.3%	43.3%
B Medical Revenue	-	-	-	-	41.8	15.1	26.8	29.4	-	113.1
B Medical Gross Margin	-	-	-	-	19.5	4.3	10.4	6.5	-	40.8
B Medical Gross Margin %	0.0%	0.0%	0.0%	0.0%	46.6%	28.7%	39.0%	22.3%	0.0%	36.1%
Total Products Revenue	49.9	53.6	47.4	48.4	89.7	58.9	74.6	82.1	199.2	305.2
Total Products Gross Margin	22.9	26.6	21.3	19.4	38.7	20.8	33.5	31.1	90.2	124.1
Total Products Gross Margin %	45.9%	49.5%	44.9%	40.2%	43.2%	35.3%	44.9%	37.9%	45.3%	40.6%
Revenue	139.7	145.5	132.7	137.6	178.4	148.4	165.9	172.4	555.5	665.1
GM	68.8	72.2	61.4	60.3	80.9	61.0	75.6	73.7	262.7	291.3
GM%	49.3%	49.6%	46.3%	43.8%	45.4%	41.1%	45.6%	42.8%	47.3%	43.8%







GAAP to Non-GAAP Reconciliation Continuing Operations – Genomics and SRS

\$ millions	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY22
Life Sciences Services- Genomics									
Revenue	63.9	65.0	59.4	62.7	61.1	62.2	63.8	61.1	250.9
GAAP gross profit	31.1	31.1	25.9	26.5	27.7	27.0	28.3	26.8	114.6
Gross profit margin	48.7%	47.9%	43.6%	42.3%	45.4%	43.4%	44.3%	43.9%	45.7%
Amortization expense	1.4	1.4	1.4	1.4	1.2	1.2	1.2	1.2	5.7
Tariff adjustment	-	(0.5)	0.0	-	-	-	-	-	(0.5)
Other special charges	-	-	-	0.3	-	-	-	-	0.3
Non-GAAP gross profit	32.6	32.1	27.3	28.2	28.9	28.2	29.5	28.0	120.2
Non-GAAP gross profit margin	51.0%	49.4%	46.0%	45.0%	47.4%	45.4%	46.2%	45.8%	47.9%
Life Sciences Services- SRS									
Revenue	25.9	26.9	26.0	26.5	27.6	27.3	27.5	29.1	105.3
GAAP gross profit	13.2	13.4	12.7	12.5	13.2	11.9	12.5	14.5	51.9
Gross profit margin	51.2%	49.8%	48.8%	47.3%	47.7%	43.8%	45.4%	49.8%	49.2%
Amortization expense	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.5
Non-GAAP gross profit	13.4	13.5	12.8	12.7	13.3	12.1	12.6	14.6	52.4
Non-GAAP gross profit margin	51.7%	50.3%	49.3%	47.7%	48.1%	44.2%	45.8%	50.2%	49.7%





FY23

248.3 109.8 44.2% 4.9 0.0 0.0 114.7 46.2%

111.6 52.1 46.7% 0.4 52.6 47.1%



AAP to Non-GAAP F Intinuing Operations – E				ts ex B	Medica					
\$ millions, except EPS	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY22	FY23
<u>B Medical</u>										
Revenue	-	-	-	-	41.8	15.1	26.8	29.4	-	113.1
GAAP gross profit	-	-	-	-	14.1	(1.3)	4.8	2.9	-	20.5
Gross profit margin	-	-	-	-	33.7%	(8.7%)	17.9%	10.0%	-	18.1%
Amortization expense	-	-	-	-	2.5	2.7	2.7	2.7	-	10.6
Purchase accounting impact on inventory	-	-	-	-	2.9	2.9	3.0	0.9	-	9.7
Non-GAAP gross profit	-	-	-	-	19.5	4.3	10.4	6.5	-	40.8
Non-GAAP gross profit margin	-	-	-	-	46.6%	28.7%	39.0%	22.3%	-	36.1%
GAAP Research and development	-	-	-	-	(1.0)	(0.8)	(1.4)	(0.9)	-	(4.0)
GAAP Selling, general and administrative	-	-	-	-	(13.6)	(6.9)	(7.5)	(9.2)	-	(37.2)
Operating expenses	-	-	-	-	(14.6)	(7.7)	(8.9)	(10.1)	-	(41.3)
GAAP operating profit	-	-	-	-	(0.5)	(9.0)	(4.1)	(7.2)	-	(20.8)
Operating profit margin	-	-	-	-	(1.1%)	(59.7%)	(15.4%)	(24.3%)	-	(18.3%
Other special charges	-	-	-	-	1.4	-	-	-	-	1.4
Non-GAAP operating profit	-	-	-	-	6.3	(3.4)	1.5	(3.5)	-	0.9
Non-GAAP operating profit margin	-	-	-	-	15.1%	(22.3%)	5.7%	(12.0%)	-	0.8%
<u>Life Sciences Products ex B Medical</u>										
Revenue	49.9	53.6	47.4	48.4	47.8	43.7	47.8	52.7	199.2	192.1
GAAP gross profit	22.7	26.3	21.0	19.1	18.9	15.6	22.4	23.8	89.1	80.7
Gross profit margin	45.5%	49.0%	44.4%	39.4%	39.4%	35.7%	46.9%	45.2%	44.7%	42.0%
Amortization expense	0.2	0.3	0.3	0.4	0.3	0.8	0.6	0.8	1.1	2.5
Non-GAAP gross profit	22.9	26.6	21.3	19.4	19.2	16.4	23.1	24.5	90.1	83.2
Non-GAAP gross profit margin	45.9%	49.5%	44.9%	40.2%	40.1%	37.5%	48.3%	46.6%	45.2%	43.3%
GAAP Research and development	(3.4)	(3.8)	(3.3)	(4.1)	(3.4)	(4.6)	(4.1)	(4.8)	(14.6)	(16.9)
GAAP Selling, general and administrative	(15.1)	(17.5)	(15.7)	(15.1)	(18.8)	(18.4)	(19.0)	(17.1)	(63.4)	(73.4)
Operating expenses	(18.5)	(21.3)	(19.1)	(19.2)	(22.2)	(23.0)	(23.2)	(21.9)	(78.0)	(90.3)
GAAP operating profit	4.2	5.0	2.0	(0.1)	(3.3)	(7.4)	(0.8)	1.9	11.0	(9.6)
Operating profit margin	8.4%	9.4%	4.1%	(0.3%)	(7.0%)	(16.9%)	(1.6%)	3.6%	5.5%	(5.0%)
Other special charges	-	-	-	-	0.0	0.1	-	0.1	-	0.2
Non-GAAP operating profit	4.4	5.3	2.2	0.3	(3.0)	(6.5)	(0.1)	2.8	12.2	(6.8)
Non-GAAP operating profit margin	8.8%	9.9%	4.7%	0.5%	(6.2%)	(14.8%)	(0.2%)	5.3%	6.1%	(3.5%)



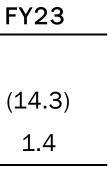


Net Income to Adjusted EBITDA Reconciliation Continuing Operations

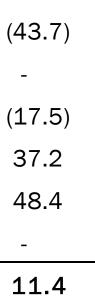
\$ millions	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY22	FY
Net income	43.3	2,119.9	(9.6)	(20.8)	(11.2)	(4.9)	(1.5)	3.4	2,132.9	(14
(Income) Loss from discontinued operations, net of tax	(40.5)	(2,121.7)	2.6	15.5	-	2.9	(1.0)	(0.6)	(2,144.1)	1
Net income (Loss) from continuing operations	2.9	(1.8)	(7.0)	(5.3)	(11.2)	(2.0)	(2.5)	2.8	(11.3)	(12
<u>Adjustments:</u>										
Interest income	(0.0)	(3.1)	(6.8)	(10.4)	(10.7)	(10.4)	(11.3)	(11.3)	(20.3)	(43
Interest expense	0.5	1.6	2.1	0.5	0.0	0.0	0.0	0.0	4.6	-
Income tax provision	(4.7)	(3.2)	7.3	1.9	(4.6)	(3.3)	(1.2)	(8.4)	1.4	(1
Depreciation	5.2	5.3	5.3	6.1	8.6	9.5	9.1	9.9	21.9	37
Amortization of intangible assets	8.0	7.9	7.6	8.8	11.5	12.4	12.2	12.2	32.3	48
Loss on extinguishment of debt	-	0.6	-	-	-	-	-	-	0.6	-
EBITDA - from Continuing Operations	11.9	7.3	8.4	1.6	(6.4)	6.3	6.3	5.2	29.2	1:
<u>Adjustments:</u>										
Purchase accounting impact on inventory	-	-	-	-	2.9	2.9	3.0	0.9	-	9
Stock-based compensation	3.5	5.5	3.5	(0.0)	2.2	4.0	4.0	(0.7)	12.4	9
Other special charges	0.6	1.3	0.3	0.5	(0.1)	0.0	0.0	(0.0)	2.7	(0
Tariff adjustment	-	(0.5)	0.0	-	-	-	-	-	(0.5)	-
Restructuring charges	0.2	0.1	0.0	0.4	1.5	1.5	0.8	0.8	0.7	4
Merger and acquisition costs and costs related to share repurchase (*)	3.7	5.0	1.7	7.0	11.8	0.0	0.2	1.8	17.3	13
Contingent Consideration - Fair Value Adjustments	-	0.6	-	-	-	(17.1)	(1.4)	-	0.6	(18
Adjusted EBITDA - from Continuing Operations	19.8	19.4	13.8	9.5	12.0	(2.4)	12.9	7.9	62.5	30
Adjusted EBITDA margin	14.2%	13.3%	10.4%	6.9%	6.7%	(1.6%)	7.8%	4.6%	11.3%	4.6
(*) looludee evenees veloted to geve we are a loted we attain										

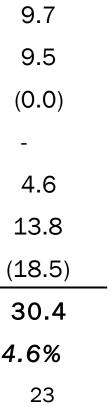
(*) Includes expenses related to governance-related matters.











Calculation of Organic Revenue Excluding COVID **Continuing Operations**

	Growth Metrics											
\$ millions	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY23		
Revenue	18%	12%	3%	0%	8%	28%	2%	25%	25%	20%		
Acquisitions/divestitures	(2%)	(1%)	0%	(3%)	(2%)	(33%)	(13%)	(24%)	(22%)	(23%)		
Currency exchange rates	(0%)	1%	3%	4%	2%	4%	3%	0%	(1%)	2%		
Organic revenue	16%	12%	6%	2%	9%	(1%)	(8%)	2%	2%	(1%)		
Estimated impact of COVID	2%	8%	11%	10%	8%	8%	6%	(0%)	(1%)	3%		
Organic revenue ex COVID	18%	20%	17%	12%	17%	7%	(2%)	1%	1%	2%		
\$ millions	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY23		
Life Sciences Products												
Revenue	10%	2%	(3%)	(9%)	(0%)	80%	10%	57%	70%	53%		
Acquisitions/divestitures	(3%)	(3%)	0%	(8%)	(4%)	(92%)	(35%)	(67%)	(63%)	(64%)		
Currency exchange rates	(1%)	2%	4%	7%	3%	6%	4%	0%	(4%)	2%		
Organic revenue	6%	1%	2%	(10%)	(1%)	(6%)	(21%)	(9%)	3%	(9%)		
Estimated impact of COVID	3%	9%	20%	23%	14%	21%	19%	6%	0%	12%		
Organic revenue ex COVID	9%	10%	21%	13%	13%	15%	(2%)	(3%)	3%	3%		
\$ millions	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23	FY23		
Life Sciences Services												
Revenue	24%	19%	6%	6%	13%	(1%)	(3%)	7%	1%	1%		
Acquisitions/divestitures	(1%)	0%	0%	0%	(0%)	0%	0%	0%	0%	0%		
Currency exchange rates	(0%)	1%	2%	3%	2%	4%	2%	1%	(0%)	2%		
Organic revenue	22%	20%	8%	10%	15%	2%	(0%)	8%	1%	3%		
Estimated impact of COVID	(0%)	6%	7%	1%	3%	2%	(2%)	(4%)	(1%)	(1%)		
Organic revenue ex COVID	22%	26%	15%	11%	18%	4%	(2%)	3%	0%	1%		

Note: In addition to reported and organic year-over-year percent changes, the Company has included the year-over-year percent changes of organic revenue ex-COVID which excludes the estimated revenue contribution from products delivered and services rendered to support COVID testing and research, and estimated constraints on the business due to disruptions in customer demand or the Company's ability to deliver in the COVID environment.





